# Viable (glossary)

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- (1) Capable of working successfully; feasible. (Oxford English Dictionary)
- (3) capable of living; especially: having attained such form and development as to be normally capable of surviving outside the mother's womb. (Oxford English Dictionary)
- (3) A viable system is any system organised in such a way as to meet the demands of surviving in the changing environment. (Beer 1967)

## Sources

- (1) & (2) Oxford English Dictionary, 2013., s.v. "viable."
- (3) Beer, S. 1967. *Cybernetics and Management*, 2nd edition. London, UK: English Universities Press.

## Discussion

- (1) and (2) are dictionary definitons which illustrate the two basic ideas of able to do its job, and have reached sufficent maturity to be able to survive in its environment.
- (3) Is taken from Beer's Viable Systems Model, which describes the things an organization needs to be viable.

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